

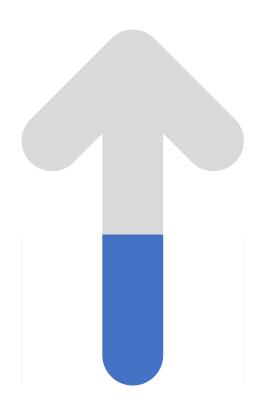
Telework . . . What It Means For You?

Kelly Hardwick, MSPB Executive Director

The Basics in a Nutshell

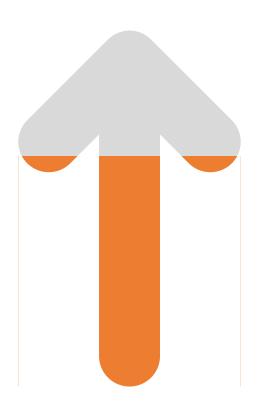


What Is Telework?



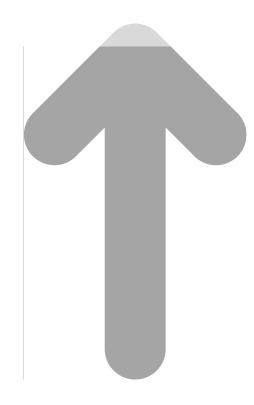
Generally

Dictionary.com defines telework as "work at home or from another remote location by using the internet or a computer linked to one's place of employment, as well as digital communications such as email and phone."



Entity

Each entity or organization will have their own unique definition about telework/alternate workplace. This is usually driven by the appointing authority or executive management.



Legal

For the state Sec. 25-1-98(2-6) sets out statutory definitions. Additionally, County or Municipal authorities may set out what they view as alternate workplace definitions or requirements.

Why Do We Telework?



Retention

Flexible working arrangement is a top three motivator for finding a new job.

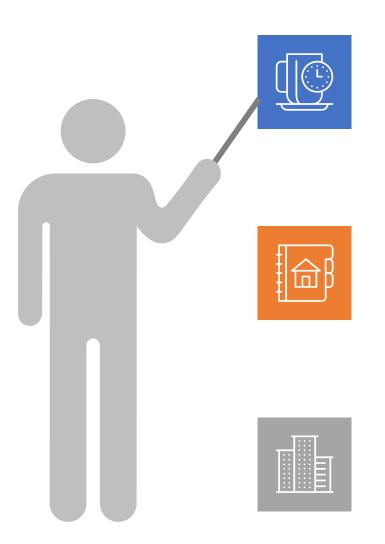
Competitiveness

Flexible work arrangements are here to stay. Many occupations now demand that it is part of their description. Expectations have overtaken and fast-tracked the future of work.

Cost Utilization

Several aspects of cost utilization and containment are associated with remote work. From a reduce office footprint to savings on commutes/travel.

How Is It Different?



Privilege, Not a Right

Teleworking is not a universal employee benefit or entitlement. Make sure engaging in telework is an EMPLOYMENT PRIVILEGE and NOT AN EMPLOYMENT RIGHT.

Not in Office

Not being in a work setting brings on a new dynamic of change. Some people embrace and demand change. Others are afraid of not being in the office. Positive Trends.

Different Anxieties

Flexible work arrangements still have challenges: work share, internet, demands at home, learning new skills.

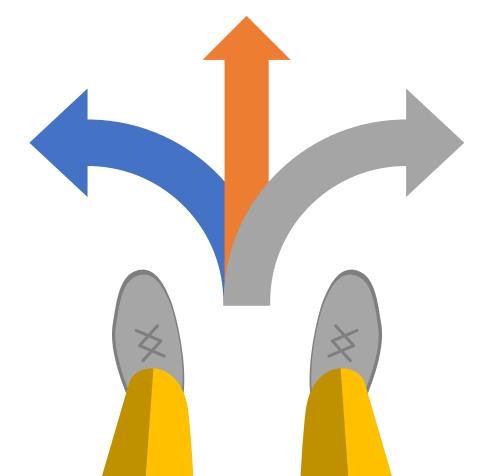
Best Candidates

Who Should/Shouldn't

In-Person Touchpoints. Collaboration. Relationships. Inclusion and equitable advancement.

Who Can/Can't

Feasibility. Portability. Sustainability.



Assessment Tools

Uniformity throughout your organization is key. Assessment tools give you that base.



SUCCESSFUL CANDIDATES



Qualities of Successful Candidates

Employees that tend to talk with coworkers in the office can get more work done in a less distracting, uninterrupted environment. They are also more likely to engage with other coworkers while teleworking through online messaging, etc.

Employees need to be confident in the ability to complete assigned duties and projects.

Employees who are self-motivated and have self-discipline, who manage their time and work plan well in an office setting can usually do the same in a home or remote office.

IT'S A TEAM SPORT



EXPECTATIONS

Clearly set expectations for employers and understand expectations of employees.



COMMUNICATION

Make sure to communicate effectively



BUILD TRUST/RELIEVE ANXIETY

Work to de-stress. Do what you say. Mean what you do.



COMMUNITY

Collectively decide what types of events and activities will build a sense of cohesion and community.



RESULTS ORIENTED ACCOUNTABILITY

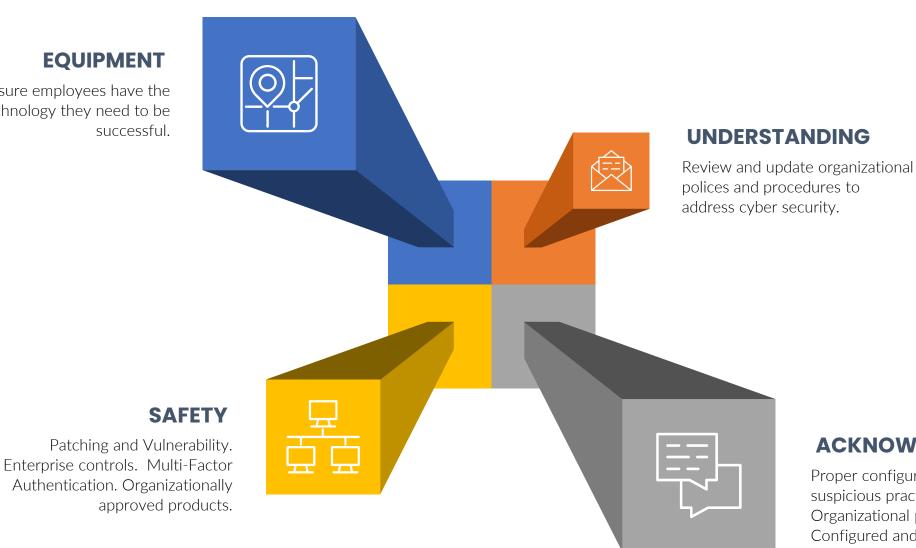
Self awareness. Team discipline. Get the job done.



INFORMATION TECHOLOGY

EQUIPMENT

Make sure employees have the technology they need to be successful.



ACKNOWLEGEMENT

Proper configuration. Reporting suspicious practices. Organizational policies. Configured and hardened.

TRAIN, TRAIN, TRAIN

It is important for teleworking employees and their managers to have the knowledge, skills, and resources necessary to succeed.

Training is more important than ever.

BEFORE YOU START

01

Employees need to be well versed on all organizational policies and procedures for both IT and Telework. Understand essential concepts related to the telework policy, risk management and safety, information technology, and records management.



AFTER YOU START

02

Make training inclusive for in-office and remote workers. Learn to make hybric work more efficient. Brush up on social protocols. Keep up with changing technology.



MANAGEMENT TRAINING

03

The dynamics of how to manage a remote workforce are changing rapidly. Supervisors and managers need to specially train on how to manage remotely.

MEASURING PRODUCTIVITY



Measure productivity with the same mindset: are employees doing the job and meeting the entity mission.

VALUE

Productivity generally increases.

Job Satisfaction. Wellness. Work-life balance.

Be aware of challenges that workers face.

DRAWBACKS

Burn out. Overwork. Management disconnect. Generational and Gender discrepancies.

SOUND POLICIES









Authority Mandates

Make sure that any mandate, requirement, policy, etc. that is set out by your authority, i.e., state, county, municipality is set out in your policy for employees to know and follow.

Legal

Have legal counsel review and sign off.

IT Requirements

Your Information Technology department will need to assess your policy and implement all the safeguards needed from an IT standpoint.

Duration & Leave

Don't forget to address the term of the telework policy and how leave is taken by the employee.

SOUND POLICIES









Expectations

Too often expectations of the employer are left out of polices. Make sure there is a clear and concise set of expectations under the policy.

Reporting

Don't forget to make it clear about reporting to the employer whether to management, IT, legal. And, it is important to let employees know in policy an expected reporting timeline.

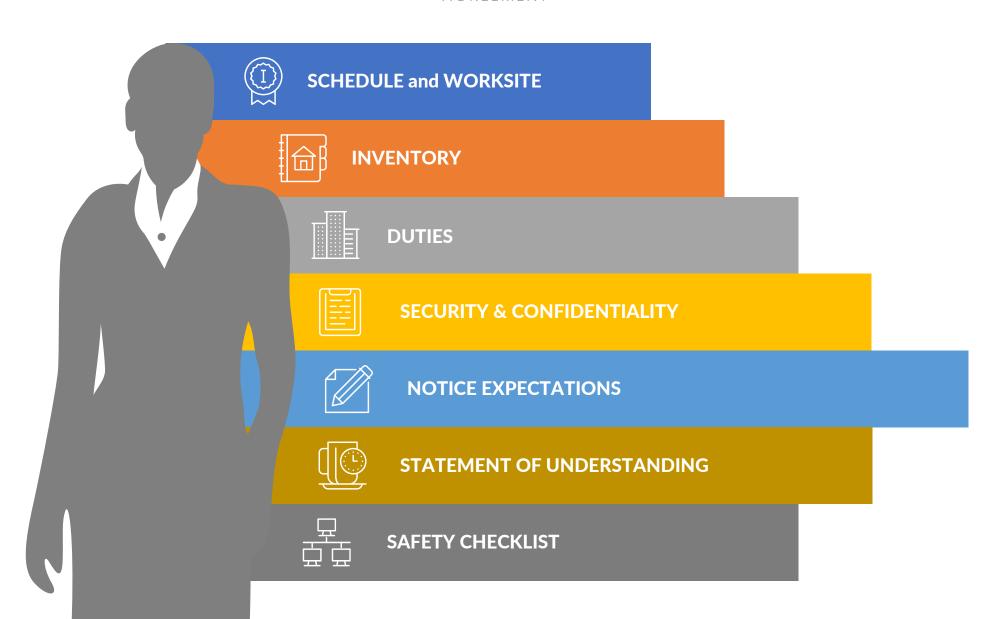
Safety

Add a safety checklist. Address workplace injury and workstation environment.

Termination

Clearly spell out what would cause termination of an employee from being able to utilize an alternate workplace. Additionally, specifically indicate if violation of policy could result in disciplinary action.

AGREEMENT



BEST PRACTICES

EMPLOYEE TOOLKIT

Work is what you Do not Where you are.

Performance and teamwork in a mobile environment.

Digital connectivity and information sharing.

EMPLOYER TOOLKIT

Talk about Teleworking as Team.

Build Trustworthy Relationships.

Monitor Performance

Stay connected

Manage Results not Presence

Collaborate

Be Transparen

WRAP UP: IS IT THE BEST THING FOR . . .



CONSTITUENTS

Are their needs being met effectively and timely? Are their expectations being addressed? Are you meeting your Mission?



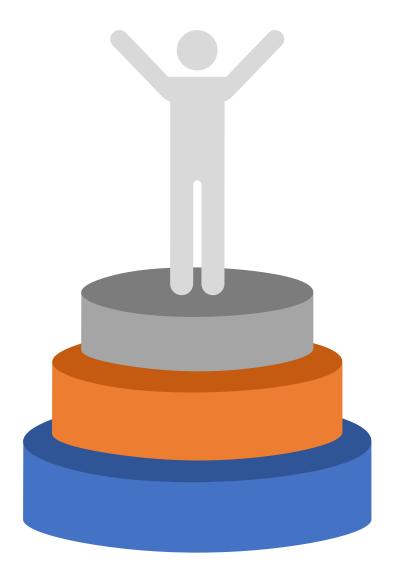
EMPLOYEES

Get engaged. Cognizant of physical and mental health. Adapt.



EMPLOYER

Employers need to invest in technology. Adapt policies. Train employees. Define the metrics.





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